

## **Kirklees Integrated Living Team**

The latest NHS Business Plan has a focus on:

*“Significantly increasing the number of people we can diagnose, treat and care for in a timely way.”*

and

*“Doing things differently, accelerating partnership working through integrated care systems (ICSs) to make the most effective use of the resources available to us across health and social care, and ensure reducing inequalities in access is embedded in our approach.”*

This is reflected in the imminent changes to a system-based approach, with its focus on partnerships, collaborative working, and joint delivery.

Locala teams are looking to see where more needs to be done to meet and deliver the NHS Business Plan, however much work is already done in this way, including in the work that has taken place to provide joined up care for adults in Kirklees.

To have a consistent integrated service offer Kirklees health and social care teams have been working together as part of the Kirklees Independent Living Team (KILT) Partnership, to support patients through:

- Hospital discharge
- Urgent response (START, LA Rapid Response, UCR)
- Short-term care (Intermediate Care (IMC) beds, Reablement, Discharge to Asses (D2A) beds outreach)

The aim of this collaborative working is to have joined up holistic care for communities. How it is structured can be seen in the appendix.

### **Hospital Discharge**

In response to Covid a new hospital discharge pathway was introduced, with Locala securing funding to have an integrated, multi-disciplinary team to support hospital discharge. This team provides an 8am to 8pm, 7 days a week, service, working in the hospital, plus providing outreach in the discharge to assess beds. The service runs well and has made a significant improvement to hospital discharge in Kirklees.

In response to the developments in the Integrated Care System and a move to more integrated working a West Yorkshire working group is now in place.

This group is chaired by Karen Jackson, Locala CEO, and is developing a 10-point plan outlining actions for the short, medium and long term.



## Health & Wellbeing

As part of this ICS workstream, Locala and Kirklees Council have been working with acute trusts, primary care and mental health services, to improve flow of patients in line with the national guidance. Workstreams include ensuring the appropriate screenings and referrals are in place so that patients can be discharged in a timely manner, onto their next destination in the community, which may include being on a D2A (discharge to assess) pathway where their next destination is not yet available or further assessment is required. The patients on this pathway are supported in the interim to ensure they are not readmitted to hospital.

A World Café event has taken place this month looking at discharge pathways at an ICS level. Ten priorities were identified to support consistent approaches across the ICS footprint. Kirklees is looking at improving pathways, whilst also working on a Calderdale, Kirklees and Wakefield footprint as part of the ongoing improvement work.

### **Urgent Community Response (UCR)**

Providers are working as an alliance (made up of Local Care Direct (LCD), Kirklees Council, Locala, and Curo) and have developed a 7 day a week, 8am-8pm model, to support patients in crisis (in line with the 9 clinical conditions referenced in the national guidance). Advanced Clinical Practitioners are in post to provide medical support to reduce unnecessary hospital admissions. Work ongoing is looking to work in closer partnership with rapid services including START, Kirklees Council Rapid Response and 0-2 hour Community Nurse tasks.

### **Short Term Care**

In response to the 'Home First' agenda Locala undertook a review of short-term care. Over the last 12-18 months a review of the Intermediate Care (IMC) services has been undertaken with a full remodel completed on the IMC beds. This has resulted in one dedicated IMC bed unit (Ings Grove House) that has 40 beds, plus 10 satellite beds at the Moorlands Grange site. Whilst this is an overall reduction of 10 beds this has allowed investment into an enhanced workforce, to support patients to transfer into the community from their stay in an IMC bed. The aim of this is to improve continuity of care. This was the first part of Locala's review of rehabilitation services, with further improvement work being undertaken in Adult Therapy Services.